#### \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

A I	or the	e 2020 calendar year, or tax year beginning	and	ending					
	Check if applicable	e: C Name of organization			D Emp	loyer identifi	cation number		
Г	Addre								
F	Name	~			9	3-0495655			
F	Initial return		ivered to street address)	Room/suite		hone numbe	r		
F	Final	1776 MILLRACE DRIVE	voica to stroot addroos	riooni, ouito		1-484-2123			
_	⊥return termir ated			<b>G</b> Gross		8,203,640.			
Г	Amen return	ded FILENE OF 97403	in or foreign postar code			his a group re			
F	Applic	·	ARTHUN			subordinates			
_	pendi	SAME AS C ABOVE			1		ncluded? Yes No		
T -	Гах-ех	empt status: X 501(c)(3) 501(c) ( )		or 527	_		list. See instructions		
		te: WWW.ORI.ORG	(moore no.) 10 m (a)(1)	01 027	7	•	n number		
			sociation Other	L Year	of formation	<del> </del>	M State of legal domicile; OR		
		Summary							
	1	Briefly describe the organization's mission or most	significant activities: OREGON	RESEARC	H INSTIT	TUTE IS AN			
Governance		INDEPENDENT BEHAVIORAL SCIENCES RESEAR							
nar	2	Check this box if the organization discon	tinued its operations or dispos	sed of more	than 25%	of its net ass	sets.		
Ve	3	Number of voting members of the governing body (	Part VI, line 1a)			з	14		
	4	Number of independent voting members of the gov					4		
ο S		Total number of individuals employed in calendar ye					130		
/itie		Total number of volunteers (estimate if necessary)					4		
Activities &		Total unrelated business revenue from Part VIII, colo					0.		
_<		Net unrelated business taxable income from Form 9					0.		
					Prior	Year	Current Year		
o o	8	Contributions and grants (Part VIII, line 1h)			10	,193,141.	8,199,369.		
ž	9	Program service revenue (Part VIII, line 2g)				0.	0.		
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4,	and 7d)			3,069.	1,609.		
Œ	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,	ner revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)						
	12	Total revenue - add lines 8 through 11 (must equal F	Part VIII, column (A), line 12)		10	,207,200.	8,203,640.		
	13	Grants and similar amounts paid (Part IX, column (A	N), lines 1-3)			0.	0.		
	14	Benefits paid to or for members (Part IX, column (A)	, line 4)			0. 5,071,597.	5,240,353.		
S	15		alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)						
Expenses	16a	Professional fundraising fees (Part IX, column (A), lin	ofessional fundraising fees (Part IX, column (A), line 11e)						
xbe	b	Total fundraising expenses (Part IX, column (D), line	· · · · · · · · · · · · · · · · · · ·						
Ш	''	Other expenses (Part IX, column (A), lines 11a-11d,				1,142,792.	2,961,506.		
		Total expenses. Add lines 13-17 (must equal Part IX			10	,214,389.	8,201,859.		
_	19	Revenue less expenses. Subtract line 18 from line 1	2			-7,189.	1,781.		
Net Assets or				В		Current Year	End of Year		
Sset	20	Total assets (Part X, line 16)				2,019,329.	2,049,020.		
at A	21	Total liabilities (Part X, line 26)			1	L,067,649.	982,034.		
Ž.	22 art II	Net assets or fund balances. Subtract line 21 from l Signature Block	ine 20			951,680.	1,066,986.		
			inaludina aggamanyina aghadular	and atatam	anta and ta	the best of m	/ Impulades and halisf it is		
		alties of perjury, I declare that I have examined this return, i at, and complete. Declaration of preparer (other than office				-	/ Knowledge and Deller, it is		
truc	, correc	, and complete. Declaration of preparer (other than officer	) is based on an information of wi	iicii pi chaici	ilas aliy kii	iowieuge.			
Sia.	<b>n</b>	Signature of officer				Date			
Sig Her		CHRIS ARTHUN DIRECTOR OF FINANCE							
HEI	•	Type or print name and title							
		Print/Type preparer's name	Preparer's signature		Date	Check	PTIN		
Paid	i	1 2	VENDY CAMPOS	1	1/09/21	if self-employ			
	oarer	Firm's name MOSS ADAMS LLP							
	Only	Firm's address 805 SW BROADWAY STE 1200	0			Firm's EIN ▶	91-0189318		
	,	PORTLAND, OR 97205				Phone no.503	-242-1447		
May	the II	RS discuss this return with the preparer shown above	ve? See instructions				X Yes No		

Par	Statement of Program Service Accomplishments		v
_	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission: OREGON RESEARCH INSTITUTE IS AN INDEPENDENT BEHAVIORAL SCIENCES		
	RESEARCH CENTER DEDICATED TO UNDERSTANDING HUMAN BEHAVIOR AND		
	IMPROVING THE QUALITY OF HUMAN LIFE THROUGH THE PREVENTION AND		
	TREATMENT OF HEALTH, EDUCATIONAL, AND SOCIAL PROBLEMS.		
2	Did the organization undertake any significant program services during the year which were not lis	ted on the	
2	prior Form 990 or 990-EZ?		Yes X No
	If "Yes," describe these new services on Schedule O.		TesNo
3	Did the organization cease conducting, or make significant changes in how it conducts, any progr	am services?	Yes X No
Ü	If "Yes," describe these changes on Schedule O.	am scrvices:	Tes . No
4	Describe the organization's program service accomplishments for each of its three largest program	n services as measured h	v eynenses
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and alloc		• •
	revenue, if any, for each program service reported.	ations to others, the total	experises, and
4a	(Code:) (Expenses \$ 1,914,135. including grants of \$	0. (Revenue \$	0.)
ти	PROMOTING HEALTHY CHILD DEVELOPMENT: RESEARCHERS IN THIS AREA EXAMINE	) (Nevende \$	,
	THE ROLE THAT FAMILIES, SCHOOLS, FRIENDS, NEIGHBORHOODS, AND		
	COMMUNITIES PLAY IN PROMOTING THE POSITIVE DEVELOPMENT OF CHILDREN,		
	TEENS, AND YOUNG ADULTS. THE RESEARCH TEAMS STUDY WHAT LEADS TO SOCIAL		
	AND ACADEMIC SUCCESS AS WELL AS WHAT LEADS TO PROBLEM BEHAVIORS. SUCH		
	AS SUBSTANCE USE AND SCHOOL FAILURE. ORI SCIENTISTS WORK WITH SCHOOLS		
	AND PARENTS TO REFINE AND ADAPT EVIDENCE-BASED PROGRAMS SUCH AS		
	LITERACY STRENGTHENING, SOCIAL SKILLS PROGRAMS, AND PARENT TRAINING		
	PROGRAMS.		
	•		
4b	(Code: ) (Expenses \$ 1,787,606. including grants of \$	0. (Revenue \$	0.)
	PROMOTING PHYSICAL HEALTH: ORI RESEARCHERS ARE STUDYING WAYS TO KEEP		, , , , , , , , , , , , , , , , , , ,
	PEOPLE OF ALL AGES PHYSICALLY HEALTHY. ORI'S WORK IN CHRONIC ILLNESS		
	PREVENTION BEGAN IN THE 1980S WITH RESEARCH TO FIND WAYS TO HELP PEOPLE		
	WITH DIABETES MANAGE THEIR ILLNESS. THE STUDY AND PROMOTION OF PHYSICAL		
	ACTIVITY BEGAN IN THE 1990S WITH IMPORTANT LONGITUDINAL RESEARCH ON THE		
	FACTORS WHICH INFLUENCE CHILDREN AND YOUTH TO BECOME AND REMAIN		
	PHYSICALLY ACTIVE AND WITH IMPORTANT CLINICAL TRIALS OF THE BENEFITS OF		
	TAI CHI EXERCISE FOR THE ELDERLY.		
4c	(Code: ) (Expenses \$ 1,044,911. including grants of \$	0. ) (Revenue \$	0.)
	PROMOTING PSYCHOLOGICAL HEALTH: ORI SCIENTISTS STUDY EMOTIONAL AND		<i>,</i>
	BEHAVIORAL DISORDERS AS WELL AS NORMATIVE DEVELOPMENT AND PERSONALITY,		
	IN ORDER TO BETTER UNDERSTAND FACTORS THAT MAKE PEOPLE VULNERABLE TO		
	SERIOUS MENTAL HEALTH DISORDERS AS WELL AS FACTORS THAT INCREASE		
	RESILIENCE THAT HELPS PEOPLE COPE WITH DAILY CHALLENGES. AN IMPORTANT		
	COMPONENT OF RESEARCH IN THIS AREA IS DEVELOPING AND EVALUATING		
	INTERVENTIONS FOR THE PREVENTION AND TREATMENT OF DISORDERS.		
4d	Other program services (Describe on Schedule O )		
4d	Other program services (Describe on Schedule O.)  (Expenses \$ 862,770 • including grants of \$ 0 • ) (Revenue \$		0.)
	Other program services (Describe on Schedule O.)  (Expenses \$ 862,770. including grants of \$ 0.) (Revenue \$  Total program service expenses \$ 5,609,422.		0.)

# Form 990 (2020) OREGON RESEARCH INSTITUTE Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
Ū	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	<b>├</b>		
′		7		x
0	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	<b>-</b> '-		
8	, ,			x
_	Schedule D, Part III	8		Α
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9_		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	TOWN THE PLANT OF	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
-1	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х
	democre government on Fartix, column (x), into FF II Fes. Complete Scriedule I, Parts Fariu II	<u> </u>		

Form 990 (				INSTITUTE
Part IV	Chec	cklist of Required	Schedule	S (continued)

	i (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		103	110
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
<b>2</b> 4a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a			X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	040		
٨	any tax-exempt bonds?  Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c 24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	240		
204	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
_	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	. 26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	$creator\ or\ founder,\ substantial\ contributor\ or\ employee\ thereof,\ a\ grant\ selection\ committee\ member,\ or\ to\ a\ 35\%\ controlled$			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		х
h	"Yes," complete Schedule L, Part IV			X
	A family member of any individual described in line 28a? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	200		
·	"Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M			Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	. 30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I			X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	. 32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			v
05-	Part V, line 1	l		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2			Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	. 38	Х	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			
_	Establishment de Barro (Fara 1999 E. L. O. W. J. J. J. J.	28	Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a	0		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>–</b>		
C	(gambling) winnings to prize winners?	. 1c	х	
032004	12-23-20		990	(2020)
				(/

		-0495655	P	age <b>ɔ</b>
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return	130		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization soli			
	any contributions that were not tax deductible as charitable contributions?	۱ ـ		х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the	e payor? <b>7a</b>		Х
	If "Yes," did the organization notify the donor of the value of the goods or services provided?			
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с		х
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as requir	red? <b>7g</b>		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 10	98-C? <b>7h</b>		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	1	Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b	1	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		Х
	If IIVan II and instructions and file Forms 4700. Calcadula N			

Form **990** (2020)

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Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," see instructions and file Form 4720, Schedule N.

If "Yes," complete Form 4720, Schedule O.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI

Sec	tion A. Governing Body and Management									
			Yes	No						
1a	Enter the number of voting members of the governing body at the end of the tax year 14	l Total								
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.									
b	Enter the number of voting members included on line 1a, above, who are independent	l.								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other									
	officer, director, trustee, or key employee?									
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision									
	of officers, directors, trustees, or key employees to a management company or other person?	3		х						
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х						
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		х						
6	Did the organization have members or stockholders?	6	Х							
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or									
	more members of the governing body?	7a	Х							
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or									
	persons other than the governing body?	7b		х						
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:									
а	The governing body?	8a	Х							
b	Each committee with authority to act on behalf of the governing body?	8b	Х							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the									
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х						
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		,							
			Yes							
10a	Did the organization have local chapters, branches, or affiliates?	10a		X						
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,									
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b								
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х							
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.									
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X							
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х							
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe									
	in Schedule O how this was done	12c	X							
13	Did the organization have a written whistleblower policy?	13	X							
14	Did the organization have a written document retention and destruction policy?	14	Х							
15	Did the process for determining compensation of the following persons include a review and approval by independent									
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37							
_	The organization's CEO, Executive Director, or top management official	15a	X	_						
b	Other officers or key employees of the organization	15b	Х							
40	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
тба	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a	40.		v						
	taxable entity during the year?	16a		Х						
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation									
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's	406								
Sec	exempt status with respect to such arrangements? tion C. Disclosure	16b								
	List the states with which a copy of this Form 990 is required to be filed ▶OR, CA, AZ, NM, UT, MN									
17 18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3	s Only)	availa	hle						
.0	for public inspection. Indicate how you made these available. Check all that apply.	Jo only)	avalla	210						
	X Own website Another's website X Upon request Other (explain on Schedule O)									
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an	d finan	cial							
13	statements available to the public during the tax year.	u miail	Jiai							
20	State the name, address, and telephone number of the person who possesses the organization's books and records									
_0	CHRIS ARTHUN, DIRECTOR OF FINANCE AND ADMINISTRATION - 541-484-2123									
	1776 MILLRACE DR. EUGENE OR 97403									

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)	(B)	l	mea		C)	ipoi	iout	(D)	(E)	(F)
Name and title	Average	(do		Pos heck			nne.	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		Cer ai	nd a di	recto	i / ii us	iee)	from	from related	other
	(list any hours for	ndividual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or c	stee			sated		(W-2/1099-MISC)	(***2/1099-101130)	organization
	organizations	truste	al trus		yee	mper		(** 2, 1000 111100)		and related
	below	idual	nstitutional trustee	ъ	Key employee	Highest compensated employee	Je.			organizations
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(1) CRAIG LEVE	19.00									
BOARD TREASURER, DATA ANALYST		Х		Х				42,150.	0.	16,495.
(2) HOLLY WALDRON	11.00									
BOARD CHAIR, SENIOR SCIENTIST		Х		Х				28,689.	0.	6,426.
(3) HERBERT SEVERSON	1.00									
BOARD SECRETARY, SENIOR SCIENTIST		Х		Х				2,777.	0.	111.
(4) PAUL ROHDE	27.00									
BOARD MEMBER, SENIOR SCIENTIST		Х						128,376.	0.	12,548.
(5) ANDREW BERGEN	24.00									
BOARD MEMBER, SENIOR SCIENTIST		Х						73,720.	0.	41,979.
(6) LISA SHEEBER	18.00									
BOARD MEMBER, SENIOR SCIENTIST		Х						77,194.	0.	36,103.
(7) SHANNON MCGILL	40.00									
BOARD MEMBER, PROJECT MANAGER		Х						76,929.	0.	25,553.
(8) JULIE POPE	36.00									
BOARD MEMBER, RESEARCH ASSISTANT		Х						46,996.	0.	14,672.
(9) KASIE CLOUD	37.00									
BOARD MEMBER, RESEARCH ASSISTANT		Х						43,947.	0.	14,998.
(10) HOLLY CHEDESTER	6.00									
BOARD MEMBER, RESEARCH ASSISTANT		Х						3,874.	0.	5,411.
(11) ANNE FORRESTEL	1.00									
COMMUNITY BOARD MEMBER		Х						0.	0.	0.
(12) MARIE JACKSON	1.00									
COMMUNITY BOARD MEMBER		Х						0.	0.	0.
(13) MARK KANNEN	1.00									
COMMUNITY BOARD MEMBER		Х						0.	0.	0.
(14) SHAWN MURPHY	1.00									
COMMUNITY BOARD MEMBER		Х						0.	0.	0.
(15) CHRIS ARTHUN	26.00	]								
DIRECTOR OF FINANCE & ADMIN		<u> </u>		Х				64,458.	0.	5,499.
(16) FUZHONG LI	40.00									
SENIOR RESEARCH SCIENTIST		<u> </u>				х		192,063.	0.	38,522.
(17) KEITH SMOLKOWSKI	40.00	]								
SENIOR RESEARCH SCIENTIST						Х		197,597.	0.	32,699.
										Form 990 (2020)

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Part VII   Section A. Officers, Directors, Trus	tees, Key Emp	oloy	ees,	and	d Hig	ghes	t C	ompensated Employee	s (continued)				
(A)	(B)			(0	C)			(D)	(E)			(F)	
Name and title	Average	(do		Pos		l than d	ne	Reportable	Reportable		Es	stimate	<del>:</del> d
	hours per	box	, unle	ss per	rson i	s both	n an	compensation	compensatio	- 1	ar	nount	of
	week		Ler ar	lu a u	recid	i / ii uS	iee)	from	from related			other	
	(list any hours for	irecto						the organization	organizations (W-2/1099-MIS			pensa	
	related	eord	tee			sated		(W-2/1099-MISC)	(44-2/1099-14113	,0)		janizat	
	organizations	ruste	l trus		99/	m pen		(** 27 1033 141100)			_	d relat	
	below	Individual trustee or director	Institutional trustee	<u></u>	Key employee	Highest compensated employee	ъ					anizati	
	line)	Indiv	Instit	Officer	Key e	Highe	Former						
(18) EDWARD FEIL	29.00												
SENIOR RESEARCH SCIENTIST						Х		129,870.		0.		24,	614.
(19) GRANT EDMONDS	40.00												
RESEARCH SCIENTIST						Х		118,405.		0.		30,	880.
(20) JASON SMALL	39.00												
ASSOCIATE SCIENTIST/DATA ANALYST						Х		111,943.		0.		5,	548.
										$\longrightarrow$			
										-			
										-			
										$\neg$			
1b Subtotal							<b>▶</b>	1,338,988.		0.		312,	058.
c Total from continuation sheets to Part V	I, Section A						<b>&gt;</b>	0.		0.			0.
d Total (add lines 1b and 1c)							<u> </u>	1,338,988.		0.		312,	058.
2 Total number of individuals (including but r	ot limited to th	ose	liste	d ab	ove	) wh	o re	eceived more than \$100,	000 of reportable	<b>;</b>			
compensation from the organization													5
										1		Yes	No
3 Did the organization list any <b>former</b> officer											_		
line 1a? If "Yes," complete Schedule J for s											3		Х
4 For any individual listed on line 1a, is the su	•							•	•		_	77	
and related organizations greater than \$150											4	Х	
5 Did any person listed on line 1a receive or a	=				-						_		Y
rendered to the organization? If "Yes," con Section B. Independent Contractors	nplete Schedule	e J fo	or st	ıch <u>ı</u>	oers	on .					5		Х
•	mponeated inc	lono	ndo	ot or	ntr	noto:	rc +k	and received more than the	100 000 of comp		ion fr	om	
1 Complete this table for your five highest co the organization. Report compensation for										i <del>c</del> i isal	.1011 110	JIII	
(A)	uno calendar ye	Jai t	, iuil	ig w	1111	) VVI	. 111	(B)	Cai.		((	2)	
Name and husiness	address							Description of s	ervices	C		nsatio	n

the organization. Report compensation for the calendar year ending	with or within the organization's tax year.	
<b>(A)</b> Name and business address	(B) Description of services	(C) Compensation
KAISER FOUNDATION, 1800 HARRISON STREET,		
16TH FLOOR, OAKLAND, CA 94612	RESEARCH SERVICES	842,536.
UNIVERSITY OF OREGON		
PO BOX 3237, EUGENE, OR 97403	RESEARCH SERVICES	161,817.
SHI INTERNATIONAL CORP		
PO BOX 952121, DALLAS, TX 75395	TECHNOLOGY PROVIDER	142,739.
UNIVERSITY OF LOUISVILLE		
223 SERVICE COMPLEX, LOUISVILLE, KY 40292	RESEARCH SERVICES	104,167.
2 Total number of independent contractors (including but not limited	to those listed above) who received more than	

Part VIII Statement of Rever
Form 990 (2020) OREGON

			Check if Schedule O contains a r	esnonse d	or note to any lin	e in this Part VIII			
			Check if Genedale & Contains a fi	сэропэс с	or riote to arry iii	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenue excluded
							function revenue	business revenue	from tax under sections 512 - 514
									Sections 512 - 514
nts nts	1		. •	1a					
iz our				1b					
s, C		С	Fundraising events	1c					
äĤ		d	Related organizations	1d					
Contributions, Gifts, Grants and Other Similar Amounts		е	Government grants (contributions)	1e	5,259,480.				
i Si		f	All other contributions, gifts, grants, and						
but			similar amounts not included above	1f	2,939,889.				
ÖĘ		q		1g \$					
Son		_	Total. Add lines 1a-1f		<b>•</b>	8,199,369.			
<u> </u>					Business Code				
	2	2							
je	2								
er, ne		b							_
m S		C							
ar Be		d							
Program Service Revenue		е							
<u> </u>			All other program service revenue						
			Total. Add lines 2a-2f						
	3		Investment income (including dividen						
			other similar amounts)			1,609.			1,609.
	4		Income from investment of tax-exemp	ot bond pr	roceeds				
	5		Royalties						
			(i)	Real	(ii) Personal				
	6	а	Gross rents 6a						
		b	Less: rental expenses 6b						
		С	Rental income or (loss) 6c						
		d	Net rental income or (loss)						
	7	а	Gross amount from sales of (i) Se	ecurities	(ii) Other				
			assets other than inventory 7a						
		b	Less: cost or other basis						
<u>o</u>			and sales expenses						
Revenue		_	Gain or (loss) 7c						
eve			Net gain or (loss)						
her B			Gross income from fundraising events (no						
Oth	0	а							
٥				1 1					
			contributions reported on line 1c). Se						
			Part IV, line 18						
			Less: direct expenses						
			Net income or (loss) from fundraising		·····				
	9	а	Gross income from gaming activities.						
			Part IV, line 19						
			Less: direct expenses						
			Net income or (loss) from gaming act		<b></b>				
	10	а	Gross sales of inventory, less returns						
			and allowances						
		b	Less: cost of goods sold	10b					
		С	Net income or (loss) from sales of inve	entory	<b>)</b>				
s					Business Code				
o o	11	а	OTHER INCOME		541700	2,662.			2,662.
ane		b							
e še		С							
Miscellaneous Revenue		d	All other revenue						
_			Total. Add lines 11a-11d		<b>&gt;</b>	2,662.			
	12		Total revenue. See instructions		<b>)</b>	8,203,640.	0.	0.	4,271.

032009 12-23-20

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respons	(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
^	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	769 006	601 060	76 046	
_	trustees, and key employees	768,906.	691,960.	76,946.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	2 402 500	0.550.540	642.045	
7	Other salaries and wages	3,193,728.	2,550,713.	643,015.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	282,992.	215,043.	67,949.	
9	Other employee benefits	740,988.	378,088.	362,900.	
10	Payroll taxes	253,739.	186,799.	66,940.	
11	Fees for services (nonemployees):				
а	Management				
b	Legal	6,081.		6,081.	
С	Accounting	43,992.		43,992.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	98,533.	80,766.	17,767.	
12	Advertising and promotion	5,125.	5,010.	115.	
13	Office expenses	180,820.	70,246.	110,574.	
14	Information technology	174,702.	28,800.	145,902.	
15	Royalties				
16	Occupancy	738,814.		738,814.	
17	Travel	19,803.	19,751.	52.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	9,089.	880.	8,209.	
20	Interest	9,710.		9,710.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	53,974.		53,974.	
23	Insurance	100,917.		100,917.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	SUBAWARDS	1,250,705.	1,250,705.		
b	BUILDING MAINTENANCE	130,473.	-	130,473.	
c	PARTICIPANT FEES	118,748.	117,084.	1,664.	
d	RESEARCH SUPPLIES	12,723.	12,723.	, ,	
e	All other expenses	7,297.	854.	6,443.	
25	Total functional expenses. Add lines 1 through 24e	8,201,859.	5,609,422.	2,592,437.	
26	Joint costs. Complete this line only if the organization	, , ,	, ,	, , ,	
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

## Form 990 (2020) Part X Balance Sheet

Par	τχ	Balance Sneet					
		Check if Schedule O contains a response or r	note to an	y line in this Part X			(P)
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			417,630.	1	349,49
	2	Savings and temporary cash investments		2			
	3	Pledges and grants receivable, net			712,354.	3	717,75
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su	ostantial o	contributor, or 35%			
		controlled entity or family member of any of the	nese pers	ons		5	
	6	Loans and other receivables from other disqu	alified pe	rsons (as defined			
		under section 4958(f)(1)), and persons describ	ed in sec	tion 4958(c)(3)(B)		6	
ပ္သ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
<b>ĕ</b>	9				253,735.	9	150,08
	10a	Land, buildings, and equipment: cost or othe	r				
		basis. Complete Part VI of Schedule D	10a	1,162,239.			
	b	Less: accumulated depreciation	10b	944,007.	152,211.	10c	218,23
	11	Investments - publicly traded securities				11	
	12	Investments - other securities. See Part IV, lin	e 11		165,124.	12	229,76
	13	Investments - program-related. See Part IV, lir	ne 11			13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11	318,275.	15	383,69		
	16	Total assets. Add lines 1 through 15 (must e	2,019,329.	16	2,049,02		
	17	Accounts payable and accrued expenses		1,050,719.	17	863,26	
	18	Grants payable				18	
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
se	22	Loans and other payables to any current or for					
<u> </u>		trustee, key employee, creator or founder, su					
Liabilities		controlled entity or family member of any of the			22		
-	23	Secured mortgages and notes payable to unr			16,930.	23	118,77
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lin	nes 17-24	). Complete Part X			
		of Schedule D		·····	1 067 640	25	002.02
$\dashv$	26	9	<u></u>		1,067,649.	26	982,03
s		Organizations that follow FASB ASC 958, o	heck her	e 🕨 🔼			
ဥ		and complete lines 27, 28, 32, and 33.			051 600		1 066 000
<u>alar</u>	27			·····	951,680.	27	1,066,980
ğ	28	Net assets with donor restrictions				28	
<u> </u>		Organizations that do not follow FASB ASC	958, ch	eck here  L			
-	00	and complete lines 29 through 33.	-1-			00	
SIS	29	Capital stock or trust principal, or current fun				29	
SSE	30	Paid-in or capital surplus, or land, building, or				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated			0F1 C00	31	1 066 00
ž	32	Total net assets or fund balances			951,680.	32	1,066,980
	33	Total liabilities and net assets/fund balances			2,019,329.	33	2,049,020

Pa	TEXT RECONCILIATION OF NET ASSETS				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	8 ,	,203,	640.
2	Total expenses (must equal Part IX, column (A), line 25)	2	8 ,	201,	859.
3	Revenue less expenses. Subtract line 2 from line 1	3		1,	781.
4	4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  4 953				680.
5	Net unrealized gains (losses) on investments	5		113,	525.
6	Donated services and use of facilities 6				
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	1,	,066,	986.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
_				Yes	No
1 Accounting method used to prepare the Form 990:					
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.					
2a Were the organization's financial statements compiled or reviewed by an independent accountant?					Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scho	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		За	Х	
b	<b>b</b> If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
			Form	990 (	(2020)

032012 12-23-20

#### **SCHEDULE A**

(Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020
Open to Public

Inspection

Name of the organization

Employer identification number

OREGON RESEARCH INSTITUTE 93-0495655 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other n your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						_		
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	15,929,621.	14,238,061.	12,614,359.	10,193,141.	8,199,369.	61,174,551.		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	15,929,621.	14,238,061.	12,614,359.	10,193,141.	8,199,369.	61,174,551.		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
	Public support. Subtract line 5 from line 4.						61,174,551.		
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	<b>(d)</b> 2019	(e) 2020	(f) Total		
7	Amounts from line 4	15,929,621.	14,238,061.	12,614,359.	10,193,141.	8,199,369.	61,174,551.		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources	3,028.	2,369.	2,802.	3,069.	1,609.	12,877.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on	7,899.	3,613.	4,244.	2,279.	0.	18,035.		
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	5,444.	47,430.	6,101.	4,107.	2,662.	65,744.		
11	<b>Total support.</b> Add lines 7 through 10						61,271,207.		
12	Gross receipts from related activities,	· ·				12			
13	•	· ·	rst, second, third, f	ourth, or fifth tax y	rear as a section 5	01(c)(3)			
804	organization, check this box and store ction C. Computation of Publi						<b>P</b>		
	•			- L		44	99.84 %		
14	Public support percentage for 2020 (I					15			
15	Public support percentage from 2019 33 1/3% support test - 2020. If the co								
104									
h	stop here. The organization qualifies as a publicly supported organization  b 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box								
~	and <b>stop here.</b> The organization qual								
17:	10% -facts-and-circumstances test		• •			 and line 14 is 10% o			
.,,	and if the organization meets the fact	_							
	meets the facts-and-circumstances te			-		viriow the organiza	▶ □		
h	10% -facts-and-circumstances test	· ·	•						
~	more, and if the organization meets the	ū				•			
	organization meets the facts-and-circu		·		•		ightharpoonup		
_18	Private foundation. If the organization						<b>&gt;</b>		

Schedule A (Form 990 or 990-EZ) 2020

Page 3

#### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
k	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support		1	T	T	T	1
	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
k	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b				1		ļ
11	Net income from unrelated business activities not included in line 10b,						
	whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	· ·		•	•		
80	check this box and stop here						<b>P</b>
	ction C. Computation of Public			- a l (5\)		145	
	Public support percentage for 2020 (li	, (,,	,	· · · · · · · · · · · · · · · · · · ·		15	<u>%</u>
	Public support percentage from 2019 ction D. Computation of Inves					16	%
	Investment income percentage for 20			ne 13 column (f)\		17	%
	Investment income percentage from 2					18	
	33 1/3% support tests - 2020. If the						
196	more than 33 1/3%, check this box ar						<b>.</b> —
ŀ	33 1/3% support tests - 2019. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

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Schedule A (Form 990 or 990-EZ) 2020

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
4		
1		
2		
_		
3a		
3b		
3c		
4-		
4a		
4b		
4c		
5a		
Ja		
5b		
5c		
6		
7		
8		
9a		
9b		
3.2		
9с		
10a		
10b		

Par	T IV   Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
•	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sac	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
360	tion of Type it Supporting Organizations		I.,	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
800	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			l
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			l
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			l
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		i
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1 a	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  The organization satisfied the Activities Test. Complete line 2 below.	<b>I.</b>		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
~	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
		2b		
3	these activities but for the organization's involvement.  Parent of Supported Organizations. Answer lines 3a and 3b below.	20		
о a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
а		3a		
b	trustees of each of the supported organizations? <i>If</i> "Yes" or "No" provide details in <b>Part VI.</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	Ja		
b	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
	1 3 II 100, GOSCHOCIII the fole played by the organization in this regard.			

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	Nov. 20, 1970 ( explain in I	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	st complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
_6	Multiply line 5 by 0.035.	6		
_7_	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrate	d Type III supporting orga	nization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2020

Par	't V │ Type III Non-Functionally Integrated	509(a	ı)(3) Supporting Orga	anizations <sub>(contin</sub>	ued)	
Section	ion D - Distributions			•	·	Current Year
1	Amounts paid to supported organizations to accomplish	n exem	pt purposes		1	
2	Amounts paid to perform activity that directly furthers ex	xempt	purposes of supported			
	organizations, in excess of income from activity	•			2	
3	Administrative expenses paid to accomplish exempt pur	s	3			
4	Amounts paid to acquire exempt-use assets				4	
5	Qualified set-aside amounts (prior IRS approval required	l - prov	vide details in Part VI)		5	
	Other distributions (describe in Part VI). See instruction		,		6	
	<b>Total annual distributions.</b> Add lines 1 through 6.				7	
	Distributions to attentive supported organizations to whi	ich the	organization is responsive	<b>;</b>		
	(provide details in <b>Part VI</b> ). See instructions.				8	
9	Distributable amount for 2020 from Section C, line 6				9	
	Line 8 amount divided by line 9 amount				10	
	,		(i)	(ii)		(iii)
Section	ion E - Distribution Allocations (see instructions)		Excess Distributions	Underdistributio Pre-2020	ns	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2020 (reason	n-				
	able cause required - explain in Part VI). See instruction	ıs.				
3	Excess distributions carryover, if any, to 2020					
а	From 2015					
b	From 2016					
С	From 2017					
d	From 2018					
е	From 2019					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2020 distributable amount					
i	Carryover from 2015 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.					
4	Distributions for 2020 from Section D,					
	line 7:					
a	Applied to underdistributions of prior years					
	Applied to 2020 distributable amount					
С	Remainder. Subtract lines 4a and 4b from line 4.					
	Remaining underdistributions for years prior to 2020, if					
	any. Subtract lines 3g and 4a from line 2. For result grea	ater				
	than zero, explain in <b>Part VI.</b> See instructions.			I		
	Remaining underdistributions for 2020. Subtract lines 3	h				
	and 4b from line 1. For result greater than zero, explain a					
	Part VI. See instructions.	"'				
7	Excess distributions carryover to 2021. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:	$\neg$				
	Excess from 2016					
	Excess from 2017					
	Excess from 2018					
	Excess from 2019					
	Excess from 2020					

Schedule A (Form 990 or 990-EZ) 2020

Scriedule A	(Form 990 of 990-EZ) 2020 Oktaook Kabanken Indilitiia
Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)
-	
-	
-	
-	
-	

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

**Employer identification number** 

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

2020

OREGON RESEARCH INSTITUTE 93-0495655 Organization type (check one): Filers of: Section: X 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \_\_\_\_\_\_ > \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

	9-
Name of organization	Employer identification number
OREGON RESEARCH INSTITUTE	93-0495655

Part I	Contributors (see instructions). Use duplicate copies of Part I if addit	onal space is needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) (d) Total contributions Type of contribution
1		Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
2		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No.	Name, address, and ZIP + 4	Total contributions Type of contribution
3		Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
No. 4	Name, address, and ZIP + 4	Total contributions Type of contribution  Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)  Total contributions Type of contribution
<b>No.</b> 5	Name, address, and ZIP + 4	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c) (d)
<b>No.</b> 6	Name, address, and ZIP + 4	Total contributions  Person X Payroll Noncash (Complete Part II for noncash contributions.)

	<u> </u>
Name of organization	Employer identification number
OREGON RESEARCH INSTITUTE	93-0495655

Part I	<b>Contributors</b> (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
110.	Hame, address, and Zir + +	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	Turney address, and Ell TT	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions  \$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1101	numo, addi 655, unu Eli TT	\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash Complete Part II for noncash contributions.)

Name of organization

Employer identification number

OREGON RESEARCH INSTITUTE

93-0495655

art II Noi	ncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) lo. om art l	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) lo. om art l	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) o. om ort I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) o. om rt I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		<b>\$</b>	
a) lo. om irt l	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-			
		<b>S</b>	1

Part III  Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that tot from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.)  Use duplicate copies of Part III if additional space is needed.  (b) Purpose of gift  (c) Use of gift  (d) Description (e) Transfer of gift	
Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that tof from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.)  Use duplicate copies of Part III if additional space is needed.  (a) No. from Part I  (b) Purpose of gift  (c) Use of gift  (d) Description	tal more than \$1,000 for the year \$
from Part I (b) Purpose of gift (c) Use of gift (d) Description (d) Description (e) Use of gift (d) Description (e) Descriptio	on of how gift is held
(e) Transfer of gift	
(e) Transfer of gift	
Transferee's name, address, and ZIP + 4 Relationship of transfer	or to transferee
(a) No.	
from Part I (b) Purpose of gift (c) Use of gift (d) Description (d) Description (e) Use of gift (e) Use of gift (e) Use of gift (e) Description (e) Use of gift (e) Description (e) Use of gift (e) Description (e) Use of gift (e) Use of gift (e) Description (e) Use of gift (e) Use of gift (e) Description (e) Use of gift (e) Use of gift (e) Description (e) Use of gift (e) Use of gift (e) Description (e) Use of gift (e) Use of gif	on of how gift is held
(e) Transfer of gift	
Transferee's name, address, and ZIP + 4 Relationship of transfer	or to transferee
(a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description	on of how gift is held
(e) Transfer of gift	
Transferee's name, address, and ZIP + 4 Relationship of transfer	or to transferee
(a) No.	
from Part I (b) Purpose of gift (c) Use of gift (d) Description (d) Description (e) Use of gift (d) Description (e) Description (figure 1) Description (figure 2) Description (figure 2	on of how gift is held
(a) Transfer of gift	
(e) Transfer of gift  Transferee's name, address, and ZIP + 4  Relationship of transfer	or to transferee

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

OREGON RESEARCH INSTITUTE

**Employer identification number** 93-0495655

Par	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advise	ed funds
	are the organization's property, subject to the organization's $% \left( 1\right) =\left( 1\right) \left( 1$	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be ι	used only
	for charitable purposes and not for the benefit of the donor o	r donor advisor, or for any other purpose o	conferring
_			
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990, F	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recrea	tion or education) Preservation of	a historically important land area
	Protection of natural habitat	Preservation of	a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form of	
	day of the tax year.		Held at the End of the Tax Year
	Total number of conservation easements		1 1
	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		
_	listed in the National Register		
3	Number of conservation easements modified, transferred, rel	eased, extinguished, or terminated by the	organization during the tax
4	year	nament is leasted	
4 5	Number of states where property subject to conservation eas Does the organization have a written policy regarding the per		
3	violations, and enforcement of the conservation easements it		Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting,		
Ū	Land volunteer modes devoted to morntoning, inspecting,	rialiting of violations, and officially cons	orvation casements daring the year
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conservat	ion easements during the year
•	<b>▶</b> \$		ion cacomonic daming and year
8	Does each conservation easement reported on line 2(d) abov	e satisfy the requirements of section 170(r	n)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation		
	balance sheet, and include, if applicable, the text of the footn	·	
	organization's accounting for conservation easements.	•	
Par	t III Organizations Maintaining Collections of	f Art, Historical Treasures, or Otl	ner Similar Assets.
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	
1a	If the organization elected, as permitted under FASB ASC 95	8, not to report in its revenue statement ar	nd balance sheet works
	of art, historical treasures, or other similar assets held for pub	olic exhibition, education, or research in fu	therance of public
	service, provide in Part XIII the text of the footnote to its finar	ncial statements that describes these items	S.
b	If the organization elected, as permitted under FASB ASC 95	8, to report in its revenue statement and b	alance sheet works of
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	erance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
	(ii) Assets included in Form 990, Part X		• \$
2	If the organization received or held works of art, historical treatments	asures, or other similar assets for financial	gain, provide
	the following amounts required to be reported under FASB A	_	
а	Revenue included on Form 990, Part VIII, line 1		*
-	Assets included in Form 990, Part X		<b>&gt;</b> \$
LHA	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990.	Schedule D (Form 990) 2020

032051 12-01-20

Describe in Part XIII the intended uses of the organization's endowment funds.

#### Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
<b>b</b> Buildings				
c Leasehold improvements				
d Equipment		1,162,239.	944,007.	218,232.
e Other				
Total, Add lines 1a through 1e. (Column (d) must equa	I Form 000 Part V colum	an (P) line 10c )		218,232.

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 OREGON RESEARCH	INSTITUTE		93-0495655 Page <b>3</b>
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes"			and of year market value
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other (A) INVESTMENT IN OR-BIS	229,761.	END-OF-YEAR MARKET VALUE	
	223,701.	END-OF-TEAR MARKET VALUE	
(B)			
(C)			
(D)			
(F) (G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	229,761.		
Part VIII Investments - Program Related.	222,732.		
Complete if the organization answered "Yes"	on Form 990 Part IV line 1	1c See Form 990 Part X line 13	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-vear market value
(1)	. ,	•	
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1) BENEFICIAL INTEREST IN ASSETS HELD BY	OTHERS		383,697.
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	: 15.)		383,697.
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	1e or 11f. See Form 990, Part X, line 2	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			1
(5)			
(6)			1
(7)			
(8)			
(9)			1
Total. (Column (b) must equal Form 990, Part X, col. (R) line	25)	ì	▶l

Schedule D (Form 990) 2020

X

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

0 000	Reconciliation of Revenue per Audited Financial State  Complete if the organization answered "Yes" on Form 990, Part IV, line		evenue per me	taiii.	
1		1	8,317,164.		
2	Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12:		-,,		
a	Net unrealized gains (losses) on investments	2a	113,524.		
b	Donated services and use of facilities		, -	1	
c	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	1			
e	Add lines <b>2a</b> through <b>2d</b>			2e	113,524.
3	Subtract line <b>2e</b> from line <b>1</b>			3	8,203,640.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				· · ·
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)				
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)			5	8,203,640.
Pai	t XII Reconciliation of Expenses per Audited Financial Sta	tements With E	xpenses per F	Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1	Total expenses and losses per audited financial statements			1	8,201,859.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses				
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	8,201,859.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b				
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18 t XIII Supplemental Information.	.)		5	8,201,859.
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4			; Part X, lin	ne 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide an	y additional informa	tion.		
PART	X, LINE 2:				
THE	INSTITUTE FOLLOWS THE PROVISIONS OF FASB ACCOUNTING STAND	ARDS			
CODI	FICATION (ASC) 740-10, INCOME TAXES, RELATING TO ACCOUNTING	NG FOR			
UNCE	RTAIN TAX POSITIONS AND THERE IS NO FINANCIAL STATEMENT IN	MPACT TO THE			
INST	ITUTE. THE INSTITUTE RECOGNIZES THE TAX BENEFIT FROM UNCE	RTAIN TAX			
POSI	TIONS ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POS	ITIONS WILL			
BE S	USTAINED ON EXAMINATION BY THE TAX AUTHORITIES, BASED ON '	THE TECHNICAL			
MERI	TS OF THE POSITION. THE TAX BENEFIT IS MEASURED BASED ON '	THE LARGEST			
	FIT THAT HAS A GREATER THAN 50% LIKELIHOOD OF BEING REALI:				
	MATE SETTLEMENT. THE INSTITUTE RECOGNIZES INTEREST AND PE	NALTIES			
RELA	TED TO INCOME TAX MATTERS IN SUPPORT EXPENSES.				

Schedule D (Form 990) 2020 Part XIII Supplemental Info	OREGON RESEARCH INSTITUTE	93-0495655	Page 5
Part XIII   Supplemental Info	rmation <sub>(continued)</sub>		

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

**2020** 

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

OREGON RESEARCH INSTITUTE

**Employer identification number** 93-0495655

Pa	art I Questions Regarding Compensation					
			Yes	No		
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,					
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.					
	First-class or charter travel Housing allowance or residence for personal use					
	Travel for companions Payments for business use of personal residence					
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees					
	Discretionary spending account  Personal services (such as maid, chauffeur, chef)					
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or					
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b				
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,					
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2				
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's					
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to					
	establish compensation of the CEO/Executive Director, but explain in Part III.					
	X Compensation committee					
	X Independent compensation consultant X Compensation survey or study					
	Form 990 of other organizations  X Approval by the board or compensation committee					
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing					
	organization or a related organization:					
а	Receive a severance payment or change-of-control payment?	4a		X		
b	b Participate in or receive payment from a supplemental nonqualified retirement plan?					
С	c Participate in or receive payment from an equity-based compensation arrangement?					
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5						
	contingent on the revenues of:					
	The organization?	5a		X		
b	Any related organization?	5b		Х		
	If "Yes" on line 5a or 5b, describe in Part III.					
6						
	contingent on the net earnings of:			v		
	The organization?	6a		X		
b	Any related organization?	6b		X		
_	If "Yes" on line 6a or 6b, describe in Part III.					
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			v		
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х		
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v		
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х		
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in					
	Regulations section 53.4958-6(c)?	9		l		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benents	(5)(1)*(5)	reported as deferred on prior Form 990	
(1) FUZHONG LI	(i)	192,063.	0.	0.	25,974.	12,548.	230,585.	0.	
SENIOR RESEARCH SCIENTIST	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) KEITH SMOLKOWSKI	(i)	197,597.	0.	0.	20,151.	12,548.	230,296.	0.	
SENIOR RESEARCH SCIENTIST	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) EDWARD FEIL	(i)	129,870.	0.	0.	14,811.	9,803.	154,484.	0.	
SENIOR RESEARCH SCIENTIST	(ii)	0.	0.	0.	0.	0,	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
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	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III   Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### **SCHEDULE 0**

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Internal Revenue Service Name of the organization

OREGON RESEARCH INSTITUTE

**Employer identification number** 93-0495655

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:	
UNDERSTANDING HUMAN BEHAVIOR AND IMPROVING THE QUALITY OF HUMAN LIFE	
THROUGH THE PREVENTION AND TREATMENT OF HEALTH, EDUCATIONAL, AND SOCIAL	
PROBLEMS.	
FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:	
TREATING TOBACCO, ALCOHOL AND ILLEGAL DRUG USE: ORI'S WORK IN THIS AREA	
DATES FROM RESEARCH FUNDING OBTAINED IN THE LATE 1970S TO STUDY TOBACCO	
USE IN YOUNG PEOPLE. SINCE THEN, RESEARCH INTEREST HAS BROADENED TO	
INCLUDE RESEARCH ON THE PREVENTION OF ALCOHOL AND OTHER DRUG USE AMONG	
YOUTH. TWO IMPORTANT ORI LONGITUDINAL STUDIES, ONE ON PEER AND FAMILY	
INFLUENCES ON YOUTH DRUG USE, AND THE OTHER ON YOUNG CHILDREN'S	
KNOWLEDGE OF AND INTENT TO USE ALCOHOL AND DRUGS - HAVE PROVIDED	
VALUABLE GUIDANCE IN THE DEVELOPMENT OF SUBSTANCE ABUSE PREVENTION	
PROGRAMS.	
EXPENSES \$ 862,770. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0.	
FORM 990, PART VI, SECTION A, LINE 1:	
PER THE BYLAWS OF THE CORPORATION, 10 OF THE VOTING BOARD DIRECTORS ARE	
EMPLOYEES OF THE CORPORATION: 5 FROM THE SCIENTIST COUNCIL AND 5 FROM THE	
SCIENTIST SUPPORT COUNCIL.	
FORM 990, PART VI, SECTION A, LINE 6:	
SCIENTIST COUNCIL ELECTS MEMBERS OF THAT BODY TO THE BOARD OF DIRECTORS.	
SCIENTIST SUPPORT COUNCIL ELECTS MEMBERS OF THAT BODY TO THE BOARD OF	
DIRECTORS. THOSE ELECTED EMPLOYEE BOARD MEMBERS ELECT 5 NON EMPLOYEE BOARD	
I HA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.	Schedule O (Form 990 or 990-EZ) 2020

Name of the organization OREGON RESEARCH INSTITUTE	Employer identification number 93-0495655
MEMBERS.	
FORM 990, PART VI, SECTION A, LINE 7A:	
SCIENTIST COUNCIL ELECTS MEMBERS OF THAT BODY TO THE BOARD OF DIRECTORS.	
SCIENTIST SUPPORT COUNCIL ELECTS MEMBERS OF THAT BODY TO THE BOARD OF	
DIRECTORS. THOSE ELECTED EMPLOYEE BOARD MEMBERS ELECT 5 NON EMPLOYEE BOARD	
MEMBERS. EMPLOYEES SERVE ON VARIOUS COMMITTEES THAT ADVISE THE BOARD (SUCH	
AS FINANCE COMMITTEE, HUMAN RESOURCES COMMITTEE, ETC.)	
FORM 990, PART VI, SECTION B, LINE 11B:	
THE RETURN IS REVIEWED BY THE ORGANIZATION'S DIRECTOR OF FINANCE AND	
ADMINISTRATION, FINANCE COMMITTEE, AND BOARD OF DIRECTORS PRIOR TO FILING.	
FORM 990, PART VI, SECTION B, LINE 12C:	
ORI REQUIRES DISCLOSURE OF POTENTIAL CONFLICTS OF INTEREST ANNUALLY FOR	
OFFICERS, DIRECTORS, KEY EMPLOYEES, AND ALL OTHER EMPLOYEES. DISCLOSURE	
OCCURS NEAR THE BEGINNING OF EACH YEAR AND RESPONSES THAT INDICATE A	
POTENTIAL CONFLICT OF INTEREST ARE REVIEWED BY THE DIRECTOR OF FINANCE AND	
ADMINISTRATION TO ASSESS IF A MANAGEMENT PLAN IS NECESSARY.	
FORM 990, PART VI, SECTION B, LINE 15:	
SALARY RANGE IS DETERMINED BY COMPARISON TO EQUIVALENT POSITIONS IN THE	
NORTHWEST JOB MARKET. PLACEMENT ON SALARY RANGE IS DETERMINED BY 360 DEGREE	
PERFORMANCE EVALUATION, REVIEWED BY A COMPENSATION COMMITTEE, AND APPROVED	
BY THE BOARD OF DIRECTORS IN ACCORDANCE WITH THE INSTITUTE'S COMPENSATION	
POLICY. THIS PROCESS WAS LAST COMPLETED FOR THE DIRECTOR OF FINANCE AND	
ADMINISTRATION IN 2018 AND ALL OTHER POSITIONS IN 2010.	

#### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit

OMB No. 1545-0047

Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 93-0495655 OREGON RESEARCH INSTITUTE File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 1776 MILLRACE DRIVE return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. EUGENE, OR 97403 Enter the Return Code for the return that this application is for (file a separate application for each return) Return Application Application Return Code Is For Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 08 Form 4720 (individual) Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 CHRIS ARTHUN, DIRECTOR OF FINANCE AND ADMINISTRATION The books are in the care of ► 1776 MILLRACE DR. - EUGENE, OR 97403 Telephone No. ▶ 541-484-2123 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2021 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2020 or \_\_\_ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

any nonrefundable credits. See instructions.

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less

If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

estimated tax payments made. Include any prior year overpayment allowed as a credit.

Form **8868** (Rev. 1-2020)

931.

3b

EXTENDED TO NOVEMBER 15, 2021 Form 990-T **Exempt Organization Business Income Tax Return** OMB No. 1545-0047 (and proxy tax under section 6033(e)) For calendar year 2020 or other tax year beginning ► Go to www.irs.gov/Form990T for instructions and the latest information. epartment of the Treasury Open to Public Inspection for 501(c)(3) Organizations Only ▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service Name of organization ( Check box if name changed and see instructions.) Check hox if address changed. OREGON RESEARCH INSTITUTE 93-0495655 **B** Exempt under section Print E Group exemption number (see instructions) X 501(c)(3 or Number, street, and room or suite no. If a P.O. box, see instructions. Type 7220(e) 1776 MILLRACE DRIVE 408(e) 408A ]530(a) City or town, state or province, country, and ZIP or foreign postal code EUGENE, OR 97403 ]529(a) [ 529S Check box if 2,049,020. C Book value of all assets at end of year .. an amended return. Check organization type ► X 501(c) corporation 501(c) trust 401(a) trust Other trust Applicable reinsurance entity Claim credit from Form 8941 Check if filing only to Claim a refund shown on Form 2439 Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation Enter the number of attached Schedules A (Form 990-T) During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? If "Yes," enter the name and identifying number of the parent corporation. The books are in care of CHRIS ARTHUN, DIRECTOR OF FINANCE Telephone number ► 541-484-2123 **Total Unrelated Business Taxable Income** Total of unrelated business taxable income computed from all unrelated trades or businesses (see instructions) 2 Reserved 2 3 Add lines 1 and 2 3 0. 4 Charitable contributions (see instructions for limitation rules) 4 Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3 5 5 6 Deduction for net operating loss. See instructions 6 Total of unrelated business taxable income before specific deduction and section 199A deduction. 7 7 Subtract line 6 from line 5 1,000. Specific deduction (generally \$1,000, but see instructions for exceptions) 8 8 9 Trusts. Section 199A deduction. See instructions 9 1,000. Total deductions. Add lines 8 and 9 10 10 Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7, 11 0. 11 **Tax Computation** Organizations taxable as corporations. Multiply Part I, line 11 by 21% (0.21) 1 0. Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on

7 Total. Add lines 3 through 6 to line 1 or 2, whichever applies LHA For Paperwork Reduction Act Notice, see instructions.

Tax on noncompliant facility income. See instructions

Tax rate schedule or

Alternative minimum tax (trusts only)

Form 990-T (2020)

2

3

4

5

6

Schedule D (Form 1041)

Part I. line 11 from:

**Proxy tax.** See instructions

Other tax amounts. See instructions

3

4

5

6

Form 9	<u>`</u>	,								Р	age 2
Part	III T	Гах and Payments									
1a	Foreig	n tax credit (corporations attach Form 11	18; trusts attach Forn	า 1116)	1a						
b	Other	credits (see instructions)			1b						
С	Gene	General business credit. Attach Form 3800 (see instructions)									
d		for prior year minimum tax (attach Form									
е		credits. Add lines 1a through 1d						Π.	1e		
2		and the sold of the composition of the sold of						- 1	2		0.
3	Other	taxes. Check if from: Form 42		1 Form							
		Other (a	ttach statement)						3		
4	Total	tax. Add lines 2 and 3 (see instructions).	Check if ir	ncludes tax pre	viously d	eferred ι	under				
	section	n 1294. Enter tax amount here			▶			L	4		0.
5	2020	net 965 tax liability paid from Form 965-A			4			. L	5		0.
6a	Paym	ents: A 2019 overpayment credited to 20	20		6a		931	L.			
b		estimated tax payments. Check if section			6b		750	).			
С	Tax d	eposited with Form 8868			6c						
d	Foreig	n organizations: Tax paid or withheld at	source (see instruction	s)	6d						
е	Backı	p withholding (see instructions)			6e						
f	Credit	for small employer health insurance prer	niums (attach Form 89	941)	6f						
g	Other	credits, adjustments, and payments:									
		Form 4136	Other	Total	▶ 6g						
7	Total	payments. Add lines 6a through 6g					<u></u>	_ L	7	1,	681.
8	Estim	ated tax penalty (see instructions). Check	if Form 2220 is attach	ned			▶ □	┚ <u>┞</u>	8		
9		ue. If line 7 is smaller than the total of line		nount owed				_ ا	9		
10		payment. If line 7 is larger than the total o			paid			· <u> </u>	10	1,	681.
11		the amount of line 10 you want: Credited					Refunded <b>&gt;</b>	٠ ٠	11		0.
Part	IV :	Statements Regarding Certain <i>i</i>	activities and Otr	er intorma	tion (se	ee instru	ctions)				
1		time during the 2020 calendar year, did	•		•			•		Yes	No
		i financial account (bank, securities, or ot									
		N Form 114, Report of Foreign Bank and	Financial Accounts. If	"Yes," enter th	ne name o	of the fo	reign country	/			
	here	·									X
2		g the tax year, did the organization receiv	,	J	,		,				
		n trust?									X
		s," see instructions for other forms the or	•								
3		the amount of tax-exempt interest receive									77
4a		e organization change its method of acco	• .	,							X
b		s "Yes," has the organization described the	ne change on Form 99	0, 990-EZ, 990	-PF, or Fo	orm 1128	8? If "No,"				
Part		n in Part V Supplemental Information									
				-1-1945 1 S <b>6</b>			-11				
Provide	e the ex	xplanation required by Part IV, line 4b. Als	o, provide any other a	dditional inform	nation. Se	ee instru	ctions.				
	Ur	der penalties of perjury, I declare that I have examined t	his return, including accompa	nying schedules and	d statements	, and to the	best of my know	/ledge	and belief, it is true	<del>)</del> ,	
Sign	co	rrect, and complete. Declaration of preparer (other than	taxpayer) is based on all infor	mation of which prep	parer has any	y knowledg	e.				
Here				DIRECTOR	OF FI	NANCE			he IRS discuss this eparer shown below		rith
		Signature of officer	Date	Title					ctions)? X Ye	`	No
		Print/Type preparer's name	Preparer's signature		Date		Check	if	PTIN		
Dم:ط			spa. s. o orginaturo				self- employe				
Paid		WENDY CAMPOS	WENDY CAMPOS	<u>.</u>	11/09/2	1	SSII SIIIPIOYO	-	P00448102		
Preparer Use Only		Firm's name ► MOSS ADAMS LLP			-	I_	Firm's EIN	<b>-</b>	91-01893		
026 (	July	805 SW BROADWAY	STE 1200				The second second				
		Firm's address PORTLAND, OR 97	205				Phone no.	503	-242-1447		
		· '									

#### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

Autom	atic 6-Month Extension of Time. Only subr	nit origin	al (no copies needed).					
	rations required to file an income tax return other than F			ps, REMICs	s, and trusts			
must use	e Form 7004 to request an extension of time to file incom	ne tax retur	ns.					
Type or	Name of exempt organization or other filer, see instru	Taxpayer	Faxpayer identification number (TIN)					
print								
Elle books	OREGON RESEARCH INSTITUTE		93-0495655					
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, see instructions.							
instructions	City, town or post office, state, and ZIP code. For a foreign address, see instructions.  EUGENE, OR 97403							
Enter the	Return Code for the return that this application is for (fi	le a separa	te application for each return)			0 1		
Application Return Application				Retu				
Is For Code Is For				Code				
Form 990	or Form 990-EZ	01 Form 990-T (corporation)				07		
Form 990	0-BL 02 Form 1041-A					08		
Form 472	orm 4720 (individual) 03 Form 4720 (other than individual)					09		
Form 990	)-PF	04 Form 5227				10		
Form 990	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990	990-T (trust other than above) 06 Form 8870				12			
	·		NANCE AND ADMINISTRATION					
	ooks are in the care of   1776 MILLRACE DR E	EUGENE, C	PR 97403					
	hone No. > 541-484-2123		Fax No.					
	organization does not have an office or place of busines					<b>L</b>		
• If this	is for a Group Return, enter the organization's four digit	_						
box 🕨	. If it is for part of the group, check this box	and atta	ich a list with the names and TINs of	of all membe	ers the extension is	for.		
<b>4</b> 1 m	equest an automatic 6 month extension of time until	NOVEMBE	R 15, 2021 to f	ila tha ayam	nt organization rat	urn for		
	equest an automatic 6-month extension of time until e organization named above. The extension is for the org		· , ·	ile trie exeri	npt organization ret	umior		
	$\boxed{\mathbf{X}}$ calendar year $\boxed{2020}$ or	jai iizatioi i s	return for.					
		, an	nd ending					
	tax year beginning	, an			<u> </u>			
2 If t	he tax year entered in line 1 is for less than 12 months, o	check reaso	on: Initial return	Final retur	'n			
- ":	Change in accounting period	orroon rouge		, i iiiai rotai				
3a If t	his application is for Forms 990-BL, 990-PF, 990-T, 4720	), or 6069, e	enter the tentative tax, less					
any nonrefundable credits. See instructions.					\$	0.		
<b>b</b> If t	his application is for Forms 990-PF, 990-T, 4720, or 6069							
es	timated tax payments made. Include any prior year overp	oayment all	owed as a credit.	3b	\$	0.		
c Ba	lance due. Subtract line 3b from line 3a. Include your pa	ayment wit	h this form, if required, by					
us	ng EFTPS (Electronic Federal Tax Payment System). Se	e instructio	ns.	3с	\$	0.		
Caution:	If you are going to make an electronic funds withdrawa	l (direct del	oit) with this Form 8868, see Form	3453-EO an	d Form 8879-EO fo	r payment		

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)